Financial Report September 30, 2015

| | Contents |
|---|----------|
| Report Letter | I |
| Financial Statements | |
| Balance Sheet | 2 |
| Statement of Activities and Changes in Net Assets | 3 |
| Statement of Functional Expenses | 4-5 |
| Statement of Cash Flows | 6 |
| Notes to Financial Statements | 7-19 |

Plante & Moran, PLLC



1098 Woodward Avenue Detroit, MI 48226-1906 Tel: 313.496.7200 Fax: 313.496.7201 plantemoran.com

Independent Auditor's Report

To the Board of Directors Michigan Humane Society

We have audited the accompanying financial statements of Michigan Humane Society (the "Organization"), which comprise the balance sheet as of September 30, 2015 and 2014 and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Michigan Humane Society as of September 30, 2015 and 2014 and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Plante & Moran, PLLC



Balance Sheet

| | September 30, 2015 | | | |
|--|-----------------------|------------|-----------|------------|
| Assets | | | | |
| Cash and cash equivalents | \$ | 790,853 | \$ | 99,689 |
| Accounts receivable: | | | | |
| Operational accounts receivable | | 60,244 | | 28,250 |
| Legacies and bequests receivable | | 1,475,552 | | 1,663,577 |
| Investment-related and other accounts receivable | | 39,697 | | 83,004 |
| Capital campaign receivable (Note 3) | | 2,593,089 | | 2,788,314 |
| Investments (Note 12) | | 7,745,168 | | 9,439,316 |
| Inventory | | 373,102 | | 421,154 |
| Prepaid expenses and other | | 227,870 | | 278,354 |
| Interest in trusts (Note 12) | | 813,462 | | 824,000 |
| Property and equipment - Net (Note 5) | | 18,365,370 | | 8,872,712 |
| Assets restricted for long-term use (Note 6) | | 1,138,889 | _ | 3,747,513 |
| Total assets | <u>\$</u> | 33,623,296 | <u>\$</u> | 28,245,883 |
| Liabilities and Net Assets | | | | |
| Liabilities | | | | |
| Accounts payable | \$ | 2,617,263 | \$ | 736,374 |
| Annuities payable (Note 12) | Ψ. | 60,527 | • | 69,330 |
| Accrued salaries, wages, and employee benefits payable | | 705,248 | | 652,319 |
| Bank line of credit (Note 13) | | 2,551,203 | | - |
| | | | | 1 450 022 |
| Total liabilities | | 5,934,241 | | 1,458,023 |
| Net Assets | | | | |
| Unrestricted (Note 7) | | 24,899,681 | | 19,351,812 |
| Temporarily restricted (Note 8) | | 2,601,874 | | 7,248,548 |
| Permanently restricted | _ | 187,500 | | 187,500 |
| Total net assets | | 27,689,055 | | 26,787,860 |
| Total liabilities and net assets | \$ | 33,623,296 | \$ | 28,245,883 |

Statement of Activities and Changes in Net Assets

| | Year Ended | | | | |
|--|------------|-------------|---------------|------------------------|--|
| | Se | ptember 30, | September 30, | | |
| | | 2015 | | 2014 | |
| Changes in Unrestricted Net Assets | | | | | |
| Revenue and support: | | | | | |
| Contributions | \$ | 7,178,558 | \$ | 5,431,391 | |
| Legacies and bequests | | 2,954,206 | | 937,542 | |
| Adoption center and charitable veterinary hospital - | | | | | |
| Net (Note 2) | | 6,305,237 | | 5,751,221 | |
| Retail | | 9,462 | | 10,122 | |
| Special event revenue: | | | | | |
| Gross revenue | | 1,808,473 | | 1,621,598 | |
| Direct benefit to donor costs | | (61,437) | | (70,733) | |
| Investment (losses) gains (Note 4) | | (669,528) | | 1,346,109 | |
| Gain on disposal of property and equipment | | | _ | 2,331 | |
| Total revenue and support | | 17,524,971 | | 15,029,581 | |
| Net assets released from restrictions | | 5,897,281 | _ | 2,140,567 | |
| Total unrestricted revenue, support, and | | | | | |
| net assets released from restrictions | | 23,422,252 | | 17,170,148 | |
| Expenses: | | | | | |
| Program services | | 14,810,458 | | 13,972,223 | |
| Support services: | | | | | |
| Management and general | | 541,113 | | 641,677 | |
| Fundraising | | 2,522,812 | _ | 2,333,263 | |
| Total expenses | | 17,874,383 | _ | 16,947,163 | |
| Increase in Unrestricted Net Assets | | 5,547,869 | | 222,985 | |
| Changes in Temporarily Restricted Net Assets | | | | | |
| Contributions | | 39,259 | | 3,975,203 | |
| Legacies and bequests | | 1,221,886 | | 1, 4 63,577 | |
| Change in value of split-interest agreements | | (10,538) | | 27,000 | |
| Net assets released from restrictions | | (5,897,281) | _ | (2,140,567) | |
| (Decrease) Increase in Temporarily Restricted Net Assets | | (4,646,674) | _ | 3,325,213 | |
| Increase in Net Assets | | 901,195 | | 3,548,198 | |
| Net Assets - Beginning of year | | 26,787,860 | | 23,239,662 | |
| Net Assets - End of year | <u>\$</u> | 27,689,055 | \$ | 26,787,860 | |

Statement of Functional Expenses Year Ended September 30, 2015

| | | Support Services | | | | | |
|--|---|------------------|-----------------------------|----|-----------------------------|----|-----------------------------------|
| | Program Services | | lanagement nd General | | Fundraising | | Total |
| Salaries Employee benefits Payroll taxes | \$ 7,928,151 1,087,934 645,149 | \$ | 185,337 78,266 40,088 | \$ | 535,194 38,849 42,437 | \$ | 8,648,682 1,205,049 727,674 |
| Total salaries and salary-related | | | | | | | |
| expenses | 9,661,234 | | 303,691 | | 616,480 | | 10,581,405 |
| Animal care | 2,025,327 | | - | | - | | 2,025,327 |
| Facility | 260,695 | | 371 | | 263 | | 261,329 |
| Insurance | 57,127 | | 1,255 | | 2,904 | | 61,286 |
| Vehicle | 137,018 | | 9,696 | | 9,560 | | 156,274 |
| Rental | 125,472 | | 44,636 | | 39,840 | | 209,948 |
| Repairs and maintenance - Building | 127,165 | | 237 | | 195 | | 127,597 |
| Utilities | 322,322 | | 2,335 | | 2,069 | | 326,726 |
| Telephone and connectivity | 99,147 | | 8,683 | | 8,320 | | 116,150 |
| Fundraising and special event costs | 230,317 | | - | | 996,269 | | 1,226,586 |
| Public relations and marketing | 326,835 | | 364 | | 24,472 | | 351,671 |
| Postage | 27,609 | | 2,994 | | 351,673 | | 382,276 |
| Printing | 36,480 | | 580 | | 34,585 | | 71,645 |
| Professional fees | 177,549 | | 54,544 | | 202,433 | | 434,526 |
| Office supplies and expenses | 117,089 | | 11,877 | | 6,675 | | 135,641 |
| Meeting | 28,763 | | 6,475 | | 1,551 | | 36,789 |
| Employee | 54,423 | | 5,535 | | 30,747 | | 90,705 |
| Cost of sales | 4,293 | | - | | - | | 4,293 |
| Investment and banking fees | 105,787 | | 53,733 | | 120,135 | | 279,655 |
| IT licenses and support | 250,334 | | 18,544 | | 37,446 | | 306,324 |
| Support of collaborative efforts | 3,023 | | - | | - | | 3,023 |
| Depreciation | 598,456 | | 8,721 | | 27,240 | | 634,417 |
| Other | 33,993 | | 6,842 | _ | 9,955 | _ | 50,790 |
| Total expenses before direct | | | | | | | |
| benefit to donor costs | 14,810,458 | | 541,113 | | 2,522,812 | | 17,874,383 |
| Direct benefit to donor costs | - | | | | - | _ | 61,437 |
| Total expenses including direct benefit to donor costs | \$ 14,810,458 | \$ | 541,113 | \$ | 2,522,812 | \$ | 17,935,820 |

Statement of Functional Expenses Year Ended September 30, 2014

| | | | Support Services | | | | | |
|--|----|------------|------------------|------------|----|-------------|----|---------------------|
| | | Program | _ | lanagement | | | | |
| | _ | Services | a | nd General | | Fundraising | | Total |
| Salaries | \$ | 7,387,509 | \$ | 240,960 | \$ | 510,000 | \$ | 8,138,469 |
| Employee benefits | | 938,805 | | 67,824 | | 26,969 | | 1,033,598 |
| Payroll taxes | _ | 626,322 | | 47,268 | _ | 42,896 | | 716,486 |
| Total salaries and salary-related | | | | | | | | |
| expenses | | 8,952,636 | | 356,052 | | 579,865 | | 9,888,553 |
| Animal care | | 1,918,152 | | - | | - | | 1,918,152 |
| Facility | | 273,074 | | 640 | | 504 | | 274,218 |
| Insurance | | 57,318 | | 1,299 | | 2,830 | | 61, 44 7 |
| Vehicle | | 144,617 | | 18,240 | | 8,074 | | 170,931 |
| Rental | | 123,914 | | 43,866 | | 39,176 | | 206,956 |
| Repairs and maintenance - Building | | 124,233 | | 615 | | 514 | | 125,362 |
| Utilities | | 324,029 | | 2,434 | | 2,157 | | 328,620 |
| Telephone and connectivity | | 99,075 | | 12,010 | | 8,696 | | 119,781 |
| Fundraising and special event costs | | 168,344 | | - | | 898,001 | | 1,066,345 |
| Public relations and marketing | | 296,525 | | 1,807 | | 12,706 | | 311,038 |
| Postage | | 27,761 | | 4,318 | | 332,456 | | 364,535 |
| Printing | | 15,497 | | 69 | | 14,482 | | 30,048 |
| Professional fees | | 215,354 | | 51,934 | | 255,132 | | 522,420 |
| Office supplies and expenses | | 129,940 | | 9,409 | | 8,448 | | 147,797 |
| Meeting | | 35,034 | | 10,561 | | 3,963 | | 49,558 |
| Employee | | 105,467 | | 20,763 | | 11,970 | | 138,200 |
| Cost of sales | | 3,177 | | - | | - | | 3,177 |
| Investment and banking fees | | 103,424 | | 60,344 | | 102,056 | | 265,824 |
| IT license and support | | 199,645 | | 17,775 | | 37,399 | | 254,819 |
| Support of collaborative efforts | | 1,135 | | 350 | | - | | 1,485 |
| Depreciation | | 619,916 | | 9,161 | | 9,862 | | 638,939 |
| Other | | 33,956 | | 20,030 | _ | 4,972 | | 58,958 |
| Total expenses before direct | | | | | | | | |
| benefit to donor costs | | 13,972,223 | | 641,677 | | 2,333,263 | | 16,947,163 |
| Direct benefit to donor costs | _ | | | | | | _ | 70,733 |
| Total expenses including direct benefit to donor costs | \$ | 13,972,223 | \$ | 641,677 | \$ | 2,333,263 | \$ | 17,017,896 |

Statement of Cash Flows

| | Year Ended | | | | |
|--|-----------------------|-------------|----|----------------------|--|
| | September 30, 2015 | | Se | eptember 30, 2014 | |
| Cash Flows from Operating Activities | | | | | |
| Increase in net assets | \$ | 901,195 | \$ | 3,548,198 | |
| Adjustments to reconcile increase in net assets to net cash from | | | | | |
| operating activities: | | | | | |
| Depreciation | | 634,417 | | 638,939 | |
| Gain on disposal of property and equipment | | | | (2,331) | |
| Amortization discount on pledges receivable | | 67,679 | | 37,695 | |
| Net realized and unrealized losses (gains) on investments | | 935,016 | | (995,326) | |
| Investments donated for long-term projects | | - | | (189,583) | |
| Change in value of interest in trusts | | 10,538 | | (27,000) | |
| Contributions restricted for building improvements | | (1,646,807) | | (3,287,766) | |
| Contributions restricted for future operations - Bequests | | | | | |
| receivable | | (1,221,886) | | (1,463,577) | |
| Changes in operating assets and liabilities which provided (used) cash: | | | | | |
| Operational accounts receivable | | (31,994) | | 6,358 | |
| Other accounts receivable | | 43,307 | | 14,198 | |
| Legacies and bequests receivable | | 1,409,911 | | 1,252,164 | |
| Inventory | | 48,052 | | (42,493) | |
| Prepaid expenses and other | | 50,484 | | (130,569) | |
| Accounts payable | | (197,978) | | 56,610 | |
| Accrued salaries, wages, and employee benefits payable | | 52,929 | | 38,932 | |
| Net cash provided by (used in) operating | | | | | |
| activities | | 1,054,863 | | (545,551) | |
| Cash Flows from Investing Activities | | | | | |
| Purchase of property and equipment | | (8,057,011) | | (1,185,212) | |
| Proceeds from disposition of property and equipment | | - | | 1,200 | |
| Purchases of investments | | (2,287,825) | | (3,570,092) | |
| Proceeds from sales and maturities of investments | | 5,239,323 | | 3,849,526 | |
| Net cash used in investing activities | | (5,105,513) | | (904,578) | |
| Cash Flows from Financing Activities | | | | | |
| Borrowings from line of credit | | 2,551,203 | | _ | |
| Proceeds from capital campaign contributions | | 1,764,353 | | 1,436,158 | |
| Proceeds from contributions restricted for building improvements | | 10,000 | | 10,000 | |
| Investments donated for long-term projects | | - | | 189,583 | |
| Net cash provided by financing activities | | 4,325,556 | | 1,635,741 | |
| Net Increase in Cash and Cash Equivalents | | 274,906 | | 185,612 | |
| Cash and Cash Equivalents - Beginning of year | | 1,654,836 | | 1,469,224 | |
| Cash and Cash Equivalents - End of year | \$ | 1,929,742 | \$ | 1,654,836 | |
| Cash and Cash Equivalents are Classified on the Balance Sheet as Follows | | | | | |
| Cash and cash equivalents | \$ | 790,853 | \$ | 99,689 | |
| • | Ψ | 1,138,889 | Ψ | 1,555,147 | |
| Assets restricted for long-term use | | | | | |
| Total | <u>\$</u> | 1,929,742 | \$ | 1,654,836 | |

Note I - Nature of Organization and Significant Accounting Policies

Nature of Organization - Michigan Humane Society (the "Organization") is a not-for-profit corporation dedicated to ending companion animal homelessness, providing the highest quality service and compassion to the animals entrusted to its care, and being a leader in promoting humane values. The Organization operates three adoption centers, three charitable veterinary hospitals, emergency animal rescue services, a cruelty investigation division, and an education division. In addition, the Organization facilitates companion animal adoption at multiple offsite locations and special events. Southeastern Michigan is the primary service area for the Organization's operations.

Significant accounting policies are as follows:

Cash Equivalents - The Organization considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents except for certain money market mutual funds that are included in the Organization's investment portfolio. The balances in the Organization's deposit accounts may, from time to time, exceed the amounts covered by FDIC insurance.

Accounts Receivable - Accounts receivable consist of operational accounts receivable, capital campaign pledges receivable, legacies and bequests receivable, and investment-related and other accounts receivable.

Operational accounts receivable are stated at invoice amounts from services provided. An allowance for doubtful accounts is established based on a specific assessment of all invoices that remain unpaid following normal payment periods. In addition, a general valuation allowance is established for other accounts receivable based on historical loss experience. All amounts deemed uncollectible are charged against the allowance for doubtful accounts in the period that determination is made. All operational accounts receivable are considered fully collectible as of September 30, 2015 and 2014.

Capital campaign pledges receivable are stated at the gross promise to give, less amortized discounts and allowances for uncollectible pledges. The Organization calculates the amortized discounts at 3.00 percent of the pledges receivable balance as of September 30, 2015 and 2014.

The legacies and bequests receivable consist of wills and bequests for which the donor and all other life beneficiaries are deceased and are therefore irrevocable. Payment on these receivables is expected in the next year. The legacies and bequests receivable are deemed fully collectible as of September 30, 2015 and 2014.

The investment-related and other accounts receivable consist primarily of interest and dividend income receivable.

Investments - Investments in debt and equity securities are recorded at fair value as described in Note 12.

Notes to Financial Statements September 30, 2015 and 2014

Note I - Nature of Organization and Significant Accounting Policies (Continued)

Risks and Uncertainties - The Organization invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the balance sheet.

Inventory - Inventory, which consists of medical supplies and retail items, is stated at the lower of cost or market, using the first-in, first-out (FIFO) method of valuation.

Interest in Trusts - Interest in trusts consists of funds which are held in trusts of which the Organization is a beneficiary. The corpus of the trusts is expected to be paid to the Organization through 2020.

Property and Equipment - Property and equipment are recorded at cost when purchased or at fair value at the date of donation and are being depreciated on a straight-line basis over their estimated useful lives, which range from 2 to 40 years depending on the type of asset. Costs of maintenance and repairs are charged to expense when incurred.

The Organization reports gifts of property, plant, and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of property, plant, and equipment with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire property, plant, and equipment are reported as restricted support. Absent explicit donor stipulations about how long the property, plant, and equipment must be maintained, the Organization reports expirations of donor restrictions over time based on an estimate of the useful lives of the donated or acquired property, plant, and equipment.

Contributions - Contributions of cash and other assets, including unconditional promises to give in the future, are reported as revenue when received, measured at fair value. Donor promises to give in the future are recorded at the present value of estimated future cash flows.

Contributions without donor-imposed restrictions and contributions with donor-imposed time or purpose restrictions that are met in the same period as the gift are both reported as unrestricted support. Other restricted gifts are reported as restricted support and temporarily or permanently restricted net assets.

Note I - Nature of Organization and Significant Accounting Policies (Continued)

The Organization receives donations of various goods and services. For the years ended September 30, 2015 and 2014, in-kind donations of \$272,100 and \$157,147, respectively, met the criteria for recording in accordance with generally accepted accounting principles and have been recorded in the statement of activities and changes in net assets. The Organization also receives significant volunteer services that are not recordable in accordance with generally accepted accounting principles.

Classification of Net Assets - Net assets of the Organization are classified as unrestricted, temporarily restricted, or permanently restricted depending on the presence and characteristics of donor-imposed restrictions limiting the Organization's ability to use or dispose of contributed assets or the economic benefits embodied in those assets.

Donor-imposed restrictions that expire with the passage of time or that can be removed by meeting certain requirements result in temporarily restricted net assets. Permanently restricted net assets result from donor-imposed restrictions that limit the use of net assets in perpetuity. Earnings, gains, and losses on permanently restricted net assets are available to support the general charitable purpose of the Organization. In accordance with generally accepted accounting principles, these earnings and gains are classified as temporarily restricted until they are appropriated for expenditure.

Board-designated Net Assets - Unrestricted board-designated net assets are investments and other assets set aside by the board as disclosed in Note 7. These designations are based on board actions, which can be altered or revoked at a future time by the board.

Permanently Restricted Net Assets - The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity or for a donor-specified period. Under this policy, as approved by the board of directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of their equity and bond holdings, while assuming a moderate level of investment risk. The Organization expects its endowment funds, over time, to provide a rate of return equivalent to those of its general investment portfolio. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate of return objectives, the Organization relies on a total return strategy in which investment returns are achieved through current yield (interest and dividends). The Organization targets a diversified asset allocation in order to achieve its long-term return objectives within prudent risk constraints.

Notes to Financial Statements September 30, 2015 and 2014

Note I - Nature of Organization and Significant Accounting Policies (Continued)

Functional Allocation of Expenses - The costs of providing program and support services have been reported on a functional basis in the statement of activities and changes in net assets. Indirect costs have been allocated between the various programs and support services based on estimates, as determined by management. Although the methods of allocation used are considered reasonable, other methods could be used that would produce different amounts.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue, expenses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

Federal Income Taxes - The Organization is exempt from income tax under provisions of Internal Revenue Code Section 501(c)(3). Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Organization and recognize a tax liability if the Organization has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS or other applicable taxing authorities. Management has analyzed the tax positions taken by the Organization and has concluded that as of September 30, 2015 and 2014, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the financial statements. The Organization is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. Management believes it is no longer subject to income tax examinations for years prior to 2012.

Note I - Nature of Organization and Significant Accounting Policies (Continued)

Upcoming Accounting Change - In May 2014, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) No. 2014-09, Revenue from Contracts with Customers (Topic 606), which will supersede the current revenue recognition requirements in Topic 605, Revenue Recognition. The ASU is based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The ASU also requires additional disclosure about the nature, amount, timing, and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments and assets recognized from costs incurred to obtain or fulfill a contract. The new guidance will be effective for the Organization's year ending September 30, 2020. The ASU permits application of the new revenue recognition guidance to be applied using one of two retrospective application methods. The Organization has not yet determined which application method it will use or the potential effects of the new standard on the financial statements, if any.

Subsequent Events - The financial statements and related disclosures include evaluation of events up through and including February 2, 2016, which is the date the financial statements were available to be issued.

Note 2 - Adoption Center and Charitable Veterinary Hospital Revenue

Adoption center and charitable veterinary hospital revenue for the years ended September 30, 2015 and 2014 is reported net of discounts as follows:

| | 2015 | | 2014 |
|---|------------------------------|----|------------------------|
| Adoption center and charitable veterinary hospital revenue - Gross Clinic discounts and other | \$ 6,991,403 (686,166) | - | 6,515,398 (764,177) |
| Net revenue | \$ 6,305,237 | \$ | 5,751,221 |

Clinic discounts represent services provided for free or at reduced fees, including sterilizations performed for free or below cost, treatment and care provided to animals during their stay at the Organization, treatment of animals post-adoption, treatment of animals from cruelty situations, and services provided to clients with limited financial capability at reduced prices.

Notes to Financial Statements September 30, 2015 and 2014

Note 3 - Contributions Receivable

Included in contributions receivable are unconditional promises to give generated from a capital campaign that began during 2013. They are included as follows:

| | _ | 2015 | 2014 |
|---|----|------------------------------------|--|
| Gross promises to give before unamortized discount Less unamortized discount Less allowance for doubtful accounts | \$ | 2,826,672 (174,150) (59,433) | \$ 2,953,862 (106,471) (59,077) |
| Net contributions receivable | \$ | 2,593,089 | \$ 2,788,314 |
| Amounts due in: Less than one year One to five years | \$ | 1,113,506 1,713,166 | \$ I,584,662 I,369,200 |
| Total | \$ | 2,826,672 | \$ 2,953,862 |

The Organization receives contributions from related parties such as board members and management. For the years ended September 30, 2015 and 2014, such contributions were approximately \$794,000 and \$656,000, respectively. A total of \$802,585 and \$1,080,862 due at September 30, 2015 and 2014, respectively, was received from these related parties.

Note 4 - Investment Gains (Losses)

Investment gains (losses) consisted of the following for the years ended September 30, 2015 and 2014:

| | 2015 | 2014 |
|---|----------------------------|--------------------------|
| Interest and dividend income Net realized and unrealized (losses) gains | \$ 265,488 (935,016) | \$ 350,783 995,326 |
| Total | \$ (669,528) | \$ 1,346,109 |

Notes to Financial Statements September 30, 2015 and 2014

Note 5 - Property and Equipment

The cost of property and equipment is summarized as follows:

| | 2015 | | | 2014 |
|--|------|-------------|----|-------------|
| Land | \$ | 848,268 | \$ | 848,268 |
| Land improvements | | 510,252 | | 495,361 |
| Buildings | | 7,066,643 | | 7,066,643 |
| Building improvements | | 2,698,985 | | 2,593,951 |
| Medical and other equipment | | 4,107,685 | | 3,982,269 |
| Transportation equipment - Cost | | 865,141 | | 804,008 |
| Furniture and fixtures - Cost | | 462,261 | | 448,642 |
| Computer equipment and software - Cost | | 418,874 | | 409,014 |
| Leasehold improvements | | 90,381 | | 86,133 |
| Construction in progress | | 11,231,806 | _ | 1,438,931 |
| Total cost | | 28,300,296 | | 18,173,220 |
| Accumulated depreciation | | (9,934,926) | | (9,300,508) |
| Net carrying amount | \$ | 18,365,370 | \$ | 8,872,712 |

Depreciation expense totaled \$634,417 and \$638,939 in 2015 and 2014, respectively.

Construction in progress relates to construction of a new facility in Detroit, Michigan. The Organization has entered into construction contracts related to the facility. The remaining commitment on these contracts was approximately \$2.4 million as of September 30, 2015.

Note 6 - Assets Restricted for Long-term Use

Assets restricted for long-term use consist of the following at September 30:

| | 2015 | | | 2014 | | |
|---|------|-----------|----|-----------|--|--|
| Detroit building project: | | | | | | |
| Donor-restricted: | | | | | | |
| Cash and cash equivalents | \$ | _ | \$ | 1,399,166 | | |
| Investments | | - | | 533,811 | | |
| Board-designated: | | | | | | |
| Cash and cash equivalents | | 960,015 | | - | | |
| Investments | | _ | | 1,658,555 | | |
| Total Detroit building project | | 960,015 | | 3,591,532 | | |
| Other building projects - Cash and cash equivalents | | 178,874 | | 155,981 | | |
| Total | \$ | 1,138,889 | \$ | 3,747,513 | | |

Notes to Financial Statements September 30, 2015 and 2014

Note 7 - Board-designated Net Assets

Unrestricted net assets include net assets designated by the board for the following purposes as of September 30:

| | 2015 | 2014 |
|--|----------------------------|------------------------------|
| Operating reserve Detroit building project | \$ 7,500,200 960,015 | \$ 8,672,200 1,658,555 |
| Total | \$ 8,460,215 | \$ 10,330,755 |

Note 8 - Temporarily Restricted Net Assets

Temporarily restricted net assets at September 30, 2015 and 2014 are restricted for the following purposes:

| | 2015 | | | 2014 |
|--|------|-----------|----|-----------|
| Time-restricted contributions | \$ | 2,289,014 | \$ | 2,237,577 |
| Construction of new facilities | | _ | · | 4,685,958 |
| Building and equipment improvements | | 178,874 | | 155,981 |
| Program activity | | 85,455 | | 134,663 |
| Life insurance policy cash surrender value | | 48,531 | | 34,369 |
| Total temporarily restricted net assets | \$ | 2,601,874 | \$ | 7,248,548 |

Note 9 - Operating Leases

The Organization has operating lease agreements for office space and equipment. Total rent expense under these leases was \$213,122 and \$216,825 for the years ended September 30, 2015 and 2014, respectively. Future commitments under these operating leases are as follows:

| 2016 | | \$ 194,951 |
|------------|-------|---------------|
| 2017 | | 196,155 |
| 2018 | | 175,093 |
| 2019 | | 17,347 |
| 2020 | | 17,347 |
| Thereafter | | 5,193 |
| | Total | \$ 606,086 |

Notes to Financial Statements September 30, 2015 and 2014

Note 10 - Employee Benefit Plan

The Organization has a 403(b) retirement plan (the "Plan"). Under the Plan, employees can elect to defer a portion of their compensation. The Organization made matching contributions of \$133,645 and \$122,799 to the Plan for the years ended September 30, 2015 and 2014, respectively.

Note II - Allocation of Joint Costs

The Organization's newsletter and certain event activities include requests for contributions, as well as education and retail components. Total joint costs for these activities were \$506,188 and \$442,638 for the years ended September 30, 2015 and 2014, respectively. These costs are not specifically attributable to fundraising or education activities and were allocated as follows:

| | 2015 | | | 2014 | | |
|--------------------------|------|--------------------|----|--------------------|--|--|
| Fundraising Education | \$ | 223,927 282,261 | \$ | 162,738 279,900 | | |
| Total | \$ | 506,188 | \$ | 442,638 | | |

Note 12 - Fair Value Measurements

Accounting standards require certain assets and liabilities be reported at fair value in the financial statements and provide a framework for establishing that fair value. The framework for determining fair value is based on a hierarchy that prioritizes the inputs and valuation techniques used to measure fair value.

The following tables present information about the Organization's assets and liabilities measured at fair value on a recurring basis at September 30, 2015 and 2014 and the valuation techniques used by the Organization to determine those fair values.

Fair values determined by Level I inputs use quoted prices in active markets for identical assets and liabilities that the Organization has the ability to access.

Fair values determined by Level 2 inputs use other inputs that are observable, either directly or indirectly. These Level 2 inputs include quoted prices for similar assets or liabilities in active markets and other inputs such as interest rates and yield curves that are observable at commonly quoted intervals.

Level 3 inputs are unobservable inputs, including inputs that are available in situations where there is little, if any, market activity for the related asset or liability. These Level 3 fair value measurements are based primarily on management's own estimates using pricing models, discounted cash flow methodologies, or similar techniques taking into account the characteristics of the asset or liability.

Note 12 - Fair Value Measurements (Continued)

In instances whereby inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Organization's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset or liability.

Assets and Liabilities Measured at Fair Value on a Recurring Basis at September 30, 2015

| | Quoted Prices in Active Markets for Identical Assets (Level I) | | Significant Other Observable Inputs (Level 2) | | Significant Unobservable Inputs (Level 3) | | Balance at September 30, 2015 | |
|--|--|-----------|---|-----------|--|-----------|-------------------------------------|-----------|
| | _ | (Level I) | _ | (Level 2) | | (Level 3) | _ | 2013 |
| Assets | | | | | | | | |
| Investments (including assets | | | | | | | | |
| restricted for long-term use): | | | | | | | | |
| Money market funds | \$ | 1,254,672 | \$ | - | \$ | - | \$ | 1,254,672 |
| U.S. agency notes | | - | | 99,998 | | - | | 99,998 |
| Mutual funds | | 434,654 | | - | | - | | 434,654 |
| Common stock: | | | | | | | | |
| Communications | | 174,640 | | - | | - | | 174,640 |
| Consumer cyclical | | 516,574 | | - | | - | | 516,574 |
| Consumer noncyclical | | 365,879 | | - | | - | | 365,879 |
| Energy | | 177,700 | | _ | | - | | 177,700 |
| Financial | | 274,862 | | - | | - | | 274,862 |
| Industrial | | 344,195 | | _ | | - | | 344,195 |
| Technology | | 637,776 | | - | | - | | 637,776 |
| Utilities | | 370,136 | | - | | - | | 370,136 |
| Health care | | 637,681 | | _ | | - | | 637,681 |
| Preferred stock | | · - | | 160,085 | | _ | | 160,085 |
| Corporate debt: | | | | , | | | | , |
| Aa credit rating | | _ | | 155,685 | | _ | | 155,685 |
| A credit rating | | _ | | 625,038 | | _ | | 625,038 |
| Baa credit rating | | _ | | 1,155,582 | | _ | | 1,155,582 |
| Ba credit rating | | _ | | 95,136 | | _ | | 95,136 |
| B credit rating | | _ | | 58,875 | | _ | | 58,875 |
| Not rated | | _ | | 206,000 | | _ | | 206,000 |
| Not rated | | | _ | | | | _ | |
| Total investments | | | | | | | | |
| (including assets | | | | | | | | |
| restricted for | | | | | | | | |
| long-term use) | | 5,188,769 | | 2,556,399 | | - | | 7,745,168 |
| Interest in trusts | | _ | | | | 813,462 | | 813,462 |
| Total assets | \$ | 5,188,769 | \$ | 2,556,399 | \$ | 813,462 | \$ | 8,558,630 |
| Liabilities - Charitable gift annuity | \$ | - | \$ | - | \$ | 60,527 | \$ | 60,527 |

Note 12 - Fair Value Measurements (Continued)

Assets and Liabilities Measured at Fair Value on a Recurring Basis at September 30, 2014

| | Quoted Prices in Active Markets for Identical Assets (Level 1) | | Significant Other Observable Inputs (Level 2) | | Significant Unobservable Inputs (Level 3) | | Balance at September 30, 2014 | |
|--|--|-----------|---|-----------|--|---------|-------------------------------------|------------|
| Assets | | | | | | | | |
| Investments (including assets restricted for long-term use): | | | | | | | | |
| Money market funds | \$ | 1,267,403 | \$ | _ | \$ | _ | \$ | 1,267,403 |
| U.S. agency notes | Ψ | - | Ψ | 149,998 | Ψ | _ | Ψ | 149,998 |
| Mutual funds | | 429,247 | | - | | _ | | 429,247 |
| Common stock: | | 127,217 | | | | | | .27,2 |
| Communications | | 359,072 | | _ | | _ | | 359,072 |
| Consumer cyclical | | 586,261 | | _ | | _ | | 586,261 |
| Consumer noncyclical | | 354,103 | | _ | | _ | | 354,103 |
| Energy | | 1,448,107 | | - | | _ | | 1,448,107 |
| Financial | | 721,263 | | - | | _ | | 721,263 |
| Industrial | | 537,736 | | - | | - | | 537,736 |
| Technology | | 515,510 | | _ | | - | | 515,510 |
| Utilities | | 1,133,426 | | - | | _ | | 1,133,426 |
| Preferred stock | | - | | 195,396 | | - | | 195,396 |
| Corporate debt: | | - | | - | | - | | - |
| Aa credit rating | | - | | 49,954 | | - | | 49,954 |
| A credit rating | | - | | 432,320 | | - | | 432,320 |
| Baa credit rating | | - | | 1,860,223 | | - | | 1,860,223 |
| Ba credit rating | | - | | 848,282 | | - | | 848,282 |
| B credit rating | | - | | 602,300 | | - | | 602,300 |
| Not rated | | - | | 141,081 | | - | | 141,081 |
| Total investments (including assets restricted for | | 7.252.100 | | 4270 554 | | | | 11 (21 (02 |
| long-term use) | | 7,352,128 | | 4,279,554 | | - | | 11,631,682 |
| Interest in trusts | | | | - | | 824,000 | | 824,000 |
| Total assets | \$ | 7,352,128 | \$ | 4,279,554 | \$ | 824,000 | \$ | 12,455,682 |
| Liabilities - Charitable gift annuity | \$ | _ | \$ | | \$ | 69,330 | \$ | 69,330 |

Preferred stock and debt securities, which include U.S. agency notes, convertible bonds, and corporate bonds, are valued using quoted market prices and other market data for the same or comparable instruments and transactions in establishing the prices, discounted cash flow models, and other pricing models. These models are primarily industry-standard models that consider various assumptions, including time value and yield curve as well as other relevant economic measures.

Notes to Financial Statements September 30, 2015 and 2014

Note 12 - Fair Value Measurements (Continued)

The following table summarizes the valuation methods and inputs used to determine fair value at September 30, 2015 for assets and liabilities measured at fair value on a recurring basis using unobservable inputs (Level 3 inputs):

| | Fa | ir Value at | | | |
|-----------------------------|-----|-------------|----------------------|-------------------------------------|-------------|
| | Sep | tember 30, | | | |
| | | 2015 | Valuation Technique | Inputs Used | Range |
| Assets - Interest in trusts | \$ | 813,462 | Discounted cash flow | Growth rate Life expectancies of | 3% |
| Liabilities - Charitable | | - | | beneficiaries | 25-26 years |
| gift annuity | | 60,527 | Discounted cash flow | Growth rate Life expectancies of | 2.05% |
| | | - | | beneficiaries | 3-32 years |

The Organization has processes in place to select the appropriate valuation technique and unobservable inputs to perform Level 3 fair value measurements. These processes include reviewing the life expectancy of the income beneficiary of the trusts, the term of the trusts, the expected growth and distribution rates, and the Organization's relative share of assets held in the trusts.

Changes in Level 3 assets and liabilities measured at fair value on a recurring basis for the years ended September 30, 2015 and 2014 are as follows:

| | Interest in Trusts | | Charitable Gift Annuities | |
|--|-----------------------|----------------------|---------------------------|----------------------------|
| Balance at October 1, 2014 Change in beneficial interest in trusts | \$ | 824,000 | \$ | 69,330 |
| recognized in losses | | (10,538) | | - |
| Distributions | | | | (8,803) |
| Balance at September 30, 2015 | <u>\$</u> | 813,462 | <u>\$</u> | 60,527 |
| | | nterest in Trusts | | aritable Gift Annuities |
| Balance at October 1, 2013 Issuances | \$ | 1,081,000 | \$ | 60,273 18,962 |
| Change in beneficial interest in trusts | | , | | ŕ |
| recognized in gains | | 27,000 | | - |
| Distributions | | (296,606) | | (9,905) |
| Balance at September 30, 2014 | <u>\$</u> | 824,000 | <u>\$</u> | 69,330 |

Notes to Financial Statements September 30, 2015 and 2014

Note 12 - Fair Value Measurements (Continued)

Both observable and unobservable inputs may be used to determine the fair value of positions classified as Level 3 assets. As a result, the unrealized gains and losses for these assets presented in the tables above may include changes in fair value that were attributable to both observable and unobservable inputs.

Of the Level 3 assets still held by the Organization at September 30, 2015, the unrealized (loss) gain for the years ended September 30, 2015 and 2014 was (\$10,538) and \$27,000, respectively, which is recognized in the statement of activities and changes in net assets.

Note 13 - Bank Line of Credit

During 2015, the Organization obtained a line of credit from a bank with a current limit of \$7,500,000 and bearing interest at a rate of 1.50 percent above LIBOR (an effective rate of 1.69 percent at September 30, 2015). The outstanding balance at September 30, 2015 was \$2,551,203. The Organization is subject to meeting certain covenant requirements. The line of credit matures on December 31, 2020 and is collateralized by investments of the Organization.